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Problem: 1.

Facts bearing on the problem:

2. Intelligence problems and operations do not recognize conventional boundaries of the academic disciplines. In most cases the problems and operations involve a specific area and require an overall intelligence approach that considers all significant data -- whether psychological, geographic, economic, sociological, anthropological, or any other types of significant data. [This approach can be implemented best by an organization designed to produce integrated area intelligence reports, based upon research and analysis by area intelligence officers.]

3. Intelligence research programs maintained in terms of the disciplines of economics and geography do not [redacted] have the cumulative and overall effectiveness that is needed.

4. The economic and geographic approaches to intelligence [redacted] can produce only [redacted] area intelligence officers and area intelligence studies

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that are needed.

5. Lack of systematic program research in equal depth in all fields that have a bearing on area understanding.

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Problem: 1. To establish an organizational body capable of producing research in depth and a synthesis of factual functional information for area analysis in support of the National Intelligence Objectives.

Sub A - What is area competence & area analysis and synthesis

Facts bearing on the problem:

2. Summary of the production of the Econ. & Geog Areas & Coordination Area

3. Summary of the research effort & production in the geophysical fields by OSI & the Geog. Area

4. Examples of attempts at area analysis to meet the increasing requirements (Putting out fires)
   a. Guatemala
   b. China

5. Recent trends in developing ~~partial~~ area competence in ORR.

6. OSI interest in examining Soviet Activity in the Arctic resulting from report of recent meetings with [redacted]. 25X1X7

7. Lack of systematic program of research in equal depth in all fields that have a bearing on area understandings. (Geophysics needs expansion in depth)

8. The lack of overall effectiveness of maintaining research programs in terms of the disciplines of economics and geography.

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9. Area competence developed over the last

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8 years in the Geog. Div. is not and cannot be utilized to ~~secure~~ accrue maximum value to National Intell. Objectives because of the preoccupation and attention that is given to answering all problems thru the utilization of economic specialists.

10. Economics does not and cannot contribute all the answers to area understanding unless an unnatural and inadequate extension of their field is forced. This has and is being currently attempted - e.g. Installations Branch, P/S For East Br., D/A & Geog Div. Geography likewise does not and cannot contribute all the answers to area understanding.

11. The capabilities of the Soviets are the results of integrated efforts. Our understanding of those capabilities can only come to fruition ~~if we~~ commensurate with our degree of success in studying each part in detail and then integrating the parts into a whole for analysis.

12. Team attack utilizing all of the individual functional competence available in ORR and development beyond that to cover exposed weaknesses in certain geophysical fields is essential if we are to make substantial progress in being ready with the best

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25X1X7a

13. The effectiveness of [redacted] is a case in point in their ability to provide well rounded appraisals on problem areas and subjects without regard to the academic disciplines being strictly adhered to and resulting not in a ~~half~~ partial area understanding but a complete ~~treatment~~ area analysis commensurate with their limited capabilities.

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